Communications

The Drilling Systems Automation Roadmap Communications section provides guidance for development of future technologies and processes used to communicate information in all forms across all aspects of drilling systems automation.

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Functional Description
Communication is the act of conveying intended meanings from one entity or group to another through the use of mutually understood signs and semiotic rules. The basic steps of communication are the forming of communicative intent, message composition, message encoding, and transmission of signal using a specific channel or medium, reception of signal, message decoding and finally interpretation of the message by the recipient.
Communication in DSA is a major element that requires standards and cooperation to be effective. In this roadmap, communication is a key driver of interoperability through the collection of physical mediums and protocol standards that enable disparate solutions within the drilling automation ecosystems to interoperate and interconnect towards a given common objective.

The advancement of DSA will require implementing standards in the communications processes and agreed-upon protocols. Systems from various companies must be able to interact using a common language. WITSML was created to provide this ability for information exchange. Industries are adopting OPC UA for their automation and control communication because it is an advanced high-speed system that accommodates metadata and cyber security.

In 2018/19, workgroups established companion specifications interlinking WITSML and OPC UA, which allows these systems to work coherently and seamlessly. Some DSA proponents have adopted Data
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Distribution Service (DDS). DDS is a data centric middleware layer by which all data is stored along with its context, creating a richer information store between data acquisition and data user applications. OPC UA is also now developing the interconnectivity to DDS, opening this system for further integration.

Interoperability across the full spectrum of companies, systems, machines and equipment in drilling systems automation is key to accelerating delivery of automation. Failure to create interoperability will result in only proprietary drilling systems being able to adopt significant levels of automation. Communication is a key enabler of interoperability.

Performance targets

The performance targets for communication in drilling systems automation include:

- A level of interoperability that creates fully interoperable systems soonest and based upon best outcomes experienced in other industries that are further along the adoption chain of automation than is drilling currently.
- Aligning the current latency in data, information and advisory applications with the required latency for functional control through on site and remote data analysis. Streaming analysis engines are now being deployed onto assets in other industries.
- The ability of drillstring telemetry to deliver high frequency data routinely as a commodity system in most drilling operations. This key performance indicator (KPI) can translate to a commodity high-frequency system or remain at current levels (commodity low frequency mud pulse and specialist high frequency hard wire pipe), in which each outcome is driving a different methodology for automation adoption and subsurface information, thus wellbore modelling, update.

Current and future situation of systems that use communications

This section of the DSA Roadmap report details the individual systems within a drilling automation hierarchy that are dependent on or enriched by communications.

Downhole Transmission Tools

Mud Pulse Telemetry remains the predominant solution for communication between downhole tools and surface decoding applications. Due to bandwidth restrictions inherent in this form of communication, all downhole tool vendors have developed proprietary solutions that provide competitive differentiation in the fidelity and volume of data that these often-complex tools can transmit in real time while drilling.

Remote directional drilling capabilities have already led to some basic forms of telemetry being encapsulated for use by third party acquisition systems, but is not the norm in advanced forms of telemetry. With the introduction of new downhole tool communications mediums, such as wired pipe,
the differentiation around telemetry systems may disappear and lead to adoption of a standardized industry solution.

**Current situation**
Multiple downhole tool vendors provide a variety of tools able to operate simultaneously within a bottom hole assembly. The industry currently relies on aging Mud Pulse Telemetry which has limited bandwidth and high latency.

Proprietary telemetry software is embedded in tool firmware. No industry standard, which could enable open communications, currently exists for downhole real-time telemetry transmission. Acoustic telemetry is emerging as an effective technology for situations without mud circulation, especially for completions in which attenuation from borehole contact is minimalized.

Although it is cost prohibitive for many operations, hard wired drill pipe has become commercial as a high data rate, low-latency downhole telemetry application. The single commercial vendor of hard-wired pipe has reduced manufacturing costs and lowered prices and modified their business model, increasing financial attractiveness to adopt the precut.

Some drilling contractors are purchasing strings of wired drill pipe to differentiate their service offering.¹ In early 2019, the original equipment manufacturer (OEM) supplier reported having some 70 systems in the field. Competitors are beginning to emerge with prototype and tested systems that have differentiated capabilities, such as higher data rates and 300 watts power down capability.²

**Challenges**
Wired pipe is proprietary technology and expensive, although the lead vendor has opened its business model to a variety of sales options, including purchase by drilling contractors. A lack of business incentives, however, is preventing creation of alternative high-speed telemetry systems.

**Future State**
Hi-fidelity high-bandwidth open technology solution will be developed as a data highway from subsurface to surface. Vendors no longer differentiating on telemetry capabilities will allow full pass from source to user. The expectation, as a consequence of this change, is that the industry becomes willing to cooperate on standards and communication while competing on innovation at the implementation level. Alternative hard-wired systems will emerge that match the current system in reliability while adding higher data rates and power down capabilities.

**Downhole–surface telemetry review**
Some automation proponents argue that a digital backbone between downhole and the surface is needed for systems automation to provide a broad suite of data. This digital backbone must be reliable, bi-directional and of known latency but not necessarily of high bandwidth. A lot can be achieved with modern compression techniques, and real-time compression factors in excess of 3x or more are common.
Numerous competing MWD telemetry technologies are available and in development. These include EM, mud pulse, acoustic, wired systems and fiber optic. Each of these systems has unique attributes and each has a varying likelihood of being useful in systems automation.

Electromagnetic (EM)
EM provides bi-directional transmission of a modulated signal through the earth. It is of very low frequency and has a current maximum raw data rate in the order of 10 bits per second (bps). On the positive side, EM has no moving parts, is of quite simple downhole construction and uses an easily modulated signal.

The drawbacks to EM include power requirements in saline muds and blocking of natural isolators, such as halites and anhydrite. EM is also affected by drilling noise, especially at depth, and is limited to about a 15,000-ft depth in areas conducive to EM telemetry. Downlinking EM requires some power, meaning good electronics are required to avoid high power issues at surface locations.

In summary, EM is a good telemetry method but is limited in data rate and is applicable primarily in niche areas. EM’s depth and data rate may be extended using long-wire systems, repeaters, wired casing or close existing wellbores. Because transmission is not limited to the target wellbore, other systems can interfere with EM, even from several miles away. While good for MWD work, EM is not a likely contender for automation.

Mud Pulse
Mud pulse, the mainstay of the MWD industry, transmits information encoded in a modulated series of pressure pulses in the mud stream. The most common MWD method is signal transmission along the bore of the pipe, although signal transmission is also possible in the annulus. The system is single hop (i.e., requires no repeaters) and has maximum raw data rates of about 40 bps in the field; higher rates of up to about 80 bps have been demonstrated in the laboratory.

A mud pulse system includes electro-mechanical downhole pulsers and surface receivers, which are often one or more (an array) pressure transducers. Highly sophisticated pulsers generate well-controlled pressure pulses, and very high levels of signal processing are applied on surface to receive the signal.

The reach of these systems is considerable and mud pulse telemetry has been used successfully in all extended reach wells. Mud pulse downlinking is quite slow and is performed using flow bypass, pump control or rotary sequences. Mud properties can affect data rate and drilling noise can “pollute” transmission bandwidth. The most important deficiencies in mud pulse technology are variable latency, which is a function of mud properties, and very slow and intrusive downlinking methods.

The issue for automation is signal transmission time (latency), which creates a problem in any control loop. Mud pulses travel at about 1,200 m/sec through mud, which creates a delay that is detrimental to effective automated control. Dynamic models (drill string and fluids circulation), which can be calibrated intermittently with downhole data, are then required to offset the latency effects.
Automated systems will be adopted using mud pulse technology in closed downhole control loops systems (e.g., RSS systems) but it is not likely a long-term contender for surface-downhole control systems.

**Combination Mudpulse and EM**

Because the ability of the downhole tool to inject current into the formation is improved using a mud pulse–EM combination system, it has an enhanced range and a 70% improvement in surface signal strength. This combination was developed to address reliability of data signals and monitors signal strength and adjusts the primary data channels between systems.

**Acoustic**

Otherwise known as stress-wave telemetry, acoustic telemetry employs a modulated signal that is acoustically generated in the steel of the pipe. There have been many attempts at this mode of transmission and a few commercial variants exist. Basically, an electromechanical transmitter generates an axial or torsional signal downhole and accelerometers attached to the drillstring on the surface receive the signal.

Due to the jointed nature of the drillstring, its acoustic response resembles a comb-filter and consists of a sequence of pass and stop bands (the same is true of the mud pulse channel caused by the repetitive structure of internal upsets). Transmission occurs within a passband, although some techniques take advantage of the low noise propagation characteristics of the stop band.

Suppliers claim acoustic systems have a data rate of about 50 to 80 bps, although higher-rate (180 bps) systems have been demonstrated. One drawback to this system is attenuation along the string, specifically in non-stationary attenuation caused by contact between the pipe and borehole wall. Because of this and other issues, bi-directional acoustic telemetry is a challenge. Travel speed is fast (in excess of 16,000 fps) so latency is considerably less of a problem compared with mud pulse. However, unless a multi-repeater system is used, attenuation limits the applicability of this technique to relatively short distances and borehole contact probably limits applicability in modern boreholes. Application is currently limited to niche areas, particularly in completions operations in which critical downhole activities can be monitored without fluid circulation. Acoustic systems are not a likely choice for a reliable drilling automation system.

**Wired Systems**

Although many-wired systems exist, they may be split into two camps: continuous and segmented wire. E-line systems are an example of a continuous wire system that has been employed for years in coiled tubing operations and have demonstrated value in delivering data for operational control. While data rates are quite low (around 300 bps), these rates can be made considerably faster. The Anaconda composite pipe system was another continuous wire system, but it failed to transition to the commercial market.
The main market for drilling systems automation is expected to be segmented pipe because it allows drillers to rotate the drillstring to mitigate axial drag and cuttings loads, drill extremely complex wellbores and use existing infrastructure. Applications developed for segmented pipe can easily transfer to continuous systems.

In 2019 the only commercial wired-pipe system is the IntelliServ wired pipe. It allows high bandwidth, low latency and bidirectional data transfer between downhole and surface. It also opens access to distributed sensor locations along the string. The patent on hard-wired pipe expires around 2020, potentially opening the market to competition of this specific technology design.

Multiple alternative wired-pipe systems are in development and prototype testing. The current commercial system employs inductive coupling as the interface at the drill pipe joints. Other systems are using wi-fi connectivity with double aerials and conduction which allows power down capability.¹

### Novel Telemetry Systems

Other telemetry systems are in the wings; some are continuous wire that can be run with segmented pipe (as via a spooler) and continuous or segmented fiber optic systems. One fiber optic (monofilament) system was developed by Sandia and shown to operate in a well at Catoosa. Largely because of economics, all these systems have failed to make the step from engineering prototype to commercial system. Given a different commercial environment, which includes the need for closed loop control, real-time imaging, fewer processors downhole and systems automation, the drive to market might be quite different. However, a reliable low latency, bi-directional communication system for systems automation is required, which will most likely be delivered to a wide market on a wired system for segmented pipe.

### Surface acquisition systems

As with downhole tool communications, rig data acquisition systems today are mainly proprietary systems that do not allow easy inter-connectivity to other systems. Some data exchange technologies are in place, but they typically rely on specific configurations of serial interfaces or some flavor of Fieldbus system.

It may be possible to interconnect and read sensor values, but often no associated metadata exists that gives additional information about the measurement type, its units of measurement or its quality. For example, how does a particular sensor measurement communicate that it contains data that is a hook load measurement in metric tonnes? For the future, the advent of low-cost, small, powerful processors, emerging standards for interoperability and data exchange, coupled with domain standards for the drilling automation use cases, will enable an environment in which systems can inter-connect to extract the quantity and quality of information required to drive drilling automation applications.

### Current situation

Various surface acquisition and sensor systems are present at the well site having no agreed standard for communications technology and insufficient metadata associated with sensor measurements (e.g.,
type, units, quality). Currently the industry has no agreed data model or naming conventions for data description and exchange.

**Challenges**
For the purposes of rig automation, the industry must develop broad agreement on the various communications standards and must define an industry domain data model and establish naming conventions. It must also ensure security between networked systems.

**Future State**
To facilitate automated drilling, systems will be discoverable and self-describing and will accommodate ‘plug-and-play’ interconnectivity between systems. Automated systems will also be able to connect to rig data acquisition systems that have appropriate security credentials.

**Sub Sea Control Systems**
Today’s subsea communications mediums consist of wire, optical fiber and acoustic technology. The Deepwater Horizon incident exposed weaknesses in these forms of communication between the control systems on the rig floor and the BOP on the ocean floor, and in their ability to affect change during a catastrophic event.

New communication systems, including Light Emitting Diodes (LED) and Optical Laser types used by the United States Navy for many years, are now becoming available to the drilling industry. Undersea Free Space Optical (UFSO) Communications—wireless, high speed data transfer between fixed and mobile platforms, nodes and sensors—are enabling applications not possible using any other technology. Recent breakthroughs in UFSO communication architecture and technology are enabling a wide range of affordable undersea communication applications.

**Aggregators and Historians**
An aggregator provides a continuous snapshot of the state of all operations in a drilling operation. Data aggregation is the compiling of information from multiple data sources to prepare combined datasets for data processing. The aggregator provides a single copy of all information available for all agents and displays. It is the critical data hub for automation and the rig’s black box recorder.

Because OPC UA has the facility for methods and device control, the aggregator can morph into the communications box and become an all-in-one solution. In that case, the communications box becomes the drilling operation control center, incorporating all the data input and displays of all the human controllers (driller, directional driller, mud engineer, LWD operator, etc.) in the same room who are using and sharing the same real-time data. As automation increases, the level of human control in the control center will be reduced. Similarly, many supervisory control functions will be removed to the remote-control center where an expert operator will supervise control of multiple drilling operations.
A historian is the act of storing the snapshot cache. Primarily based on the speed and bandwidth limitations of the underlying computer system, historians have numerous limits and scope to move values to storage. The historian is required to track the changes in state.

The historian is optimized when combined with the aggregator to become part of the control center, which enables real-time back up to the remote operations center where it is available to anyone in the center of excellence and in the enterprise level of the organization. This historian data provides the real information for analysis and improvement studies as well as the required capture of well data.

**Current situation**
Today, with limited data aggregation on the rig site, rigs are limited primarily to independent data acquisition systems that share some data using WITSML. This creates missed opportunities to aggregate for improved displays and performance. In 2019, some aggregators are emerging on drilling rigs although issues remain in both the connectivity to data and the accuracy and quality of the data.

**Challenges**
Going forwards, data need context and must be available in a readily shared nonproprietary format, such as OPC-UA. The various data owners must decide to share the data for the benefit of the overall operation, which likely will require leadership from the operators. In 2019, data ownership and data sharing have risen to the top of multiple agendas but there is no industry-wide initiative to address the situation. Some operators now recognize that shared data has greater value than proprietary data but challenges remain when sharing of drilling related subsurface data may release to lease or licensing competitive advantage.

**Future State**
Data will be aggregated for automation application and for human interface displays in a control room where all key personnel actively will engage. All the data will be logged into a historian and communicated to the remote control center and thence to the center of excellence for analysis, data mining, etc.

**Remote Advisory Centers**
Remote operations have established themselves as a norm in the drilling industry. Although the technology is no longer new, issues remain concerning the direct value they provide to the drilling operation and, specifically, to automated drilling systems.

**Current situation**
Today, remote operations solutions may be categorized into two general categories. Centralized surveillance solutions tend to be passive surveillance having little real-time input directly to the drilling operation. And point-to-point solutions meet very specific goals, such as remote control of sliding operations.
Challenges
Remote data lacks the context available at the rig site and a lack of trust in remote advisory systems remains among those on the rig site.

Future State
To forward DSA, integrated bidirectional human and machine communications and contextually enriched real-time communications must be developed.

Scope of Communications
The Scope of communications has been broken into six key paths, including rig versus office, device to device, device to process and process to device, process to process and interoperability.

Rig versus Office
Future communications solutions must be appropriate and scalable within both the office-based and rig-based environments. The needs of these two areas differ in both information transfer latency and in terms of underlying functionality. Currently, the rig is more focused on the tactical responses whereas the office infrastructure is essentially more strategic and analytical. These disparate needs do overlap and future communications infrastructure, whether soft computing or machinery control, needs to interact in a seamlessly integrated operational environment. An automated drilling process running processor intensive tasks, such as geomechanical models, or referencing very large data sets would currently require these to occur on an office-based system. Rig-to-office communication needs to allow the systems at the rig to be augmented or even superseded by systems running in remote locations by multiple vendors.

Device to Device
Within the rig environment, multiple devices will have to share integrated communications in order to achieve automation. Many of these devices may be installed, maintained and operated by different parties. For example, MWD tools that communicate tool face and survey information directly to a “smart” top drive that would, in turn, automatically hold tool face or build a curve require integrated communication across multiple systems supplied by multiple vendor.

Device to Process and Process to Device
Within an automated solution, some method of applying artificial or human process control and decision making will be required. Communication needs an automated drilling system that enable devices to be taken off the shelf and plugged in seamlessly to the process systems in place on the rig in a manner that allows measurements, advice and control sequences to pass back and forth without excessive integration. Such a control process would use two-way communication with the pumps, drawworks and other devices to maintain wellbore stability according to defined processes.

Process to Process
In certain scenarios, multiple vendors will need to communicate across processes such that the automation system is able to make decisions based on multiple contexts. This will require the ability for
process solutions to communicate across a multiplex of ongoing decision-making processes. For example, in this scenario an anti-collision directional drilling process communicates with a wellbore stability process to coordinate device commands while drilling ahead so that neither acts outside the other’s process protection envelope. A layered or “stack” software architecture would help mediate some of the inter-process communications.

Interoperability
Interoperability promises to reduce integration efforts and accelerate innovation within automation. Multiple proprietary systems that are now in place require standards to provide the required levels of interoperability, such as those that have already occurred in industrial automation. These will ensure that devices and processes are “plug-and-play” with any alternate system that meets the required specifications.

Contextual and Situation Awareness
For an intelligent automation process to exist, systems and subsystems require a clear communications protocol that shares contextual and situational analyses in a way to allow advisory and control systems to make appropriate decisions. Information will need to be passed between various participating persons or programs to ensure a seamless response to changing well conditions. When a system is actively controlling a kick event, provision needs to be made for it to notify other control processes that an event that overrides other systems intent is in progress, which enables the control system to acquire the necessary data to perform its task and the access to implement control decisions.

Communication Protocols

Protocols
Transmission Control Protocol (TCP) and User Datagram Protocol (UDP) are complementary protocols at work in the transport layer of TCP/IP (internet protocol).

TCP contains all the information required to maintain connections, order transmissions, perform multiple packet management and request rebroadcasts of out-of-order packets. TCP is also quite slow compared with UDP. UDP is a very lightweight, single packet transmission protocol that has no concept of connections, reception order or error checking. Whereas TCP is the obvious choice of protocols for control, UDP is a better option for bandwidth limited cases in which a few errors in transmission are tolerable.

WITS
WITS is a streaming communications format used to exchange rig data between service companies and operators. Although specifications offer a multi-level format, in reality WITS users implement level 0 only. This is a basic ASCII-based transfer of discrete data records. Each data item has an embedded header, which is decoded to identify the data. This can follow the defined standard identifiers, or be a user agreed-upon extension to the standard. WITS transmission is one-way and serial, has no error checking or rebroadcast capabilities and has no programming interface. Most companies offer some
form of buffering for breaks in transmission. Only data values are broadcast and no information on units or other metadata is included.

WITSML
WITSML™ is an industry initiative to provide open, non-proprietary, standard interfaces for systems transmitting, exchanging or receiving data. WITSML was created in 2000 as a successor to the WITS standard. WITSML is web-based and built on platform and language independent XML. It defines a drilling domain data model in XML schema and a data access API that is implemented using Simple Object Access Protocol (SOAP).

Because the WITSML object model is lacking in the description of rig objects and real-time drilling processes and metadata, it may not be a good fit for drilling automation. Currently, no WITSML objects address the topic of device control. Although it is used extensively today to drive drilling decision applications such as geo-steering, drilling optimization, well bore pressure control and formation pressure testing, WITSML may not be real-time because it lacks the levels of speed and latency implied by that description. Recent development of the WITSML standard (version 2.0) has been focused on high-speed binary data transfer using WebSocket technology to traverse firewalls and wide-area networks, connecting drilling rigs with real-time support and decision centers.

Energistics Transfer Protocol
Energistics Transfer Protocol (ETP) is a new data exchange specification that enables the efficient transfer of data between applications and systems. It defines a data streaming mechanism so that data receivers do not have to poll for data and can receive new data as soon as they are available from a data provider.

The initial use case is for real-time data. However, it is anticipated that ETP will be expanded to include functionality for data discovery and historical data queries. ETP has been implemented as an embedded object within the WITSML standard and is the cornerstone for the current revision of WITSML. ETP is also available for use by other Energistics standards.

SYSML
Systems Modeling Language (SysML) is a general-purpose visual modeling language for systems engineering applications. SysML supports the specification, analysis, design, verification and validation of a broad range of systems and systems-of-systems. These systems may include hardware, software, information, processes, personnel and facilities.

OPC classic vs UA
OPC Classic is software used to transfer data between control systems. Because it is based on Microsoft COM technology, it is not portable or extensible to distributed systems. OPC Classic has different access methods for real-time data (DA), historical data (HDA) and alarms and events (A&E).

Each data object contains only three attributes: a value, a timestamp and a status. OPC UA is the path forward from OPC Classic. Communications have changed from Microsoft COM technology to a platform.
independent, service-oriented architecture for process control. Data objects are now structured to allow for both process data and device metadata.

OPC UA supports two transfer methods: a binary protocol (opc.tcp) and a web-service based protocol (http). The binary protocol offers better performance and lower overhead, while the web server protocol offers an XML parser, SOAP and HTTP. OPC UA allows rig devices to be accurately modeled and exposed for both data and controls.

**OPC and Drilling Automation**

OPC is the interoperability standard for the exchange of data in industrial automation.

**Origin**

The OPC standard was first released in 1996, with the purpose of combining PLC protocols, such as Modbus and Profibus, into a standardized interface that acts as a “middle-man” and allows seamless machine-to-machine interactions. The original standard, now known as OPC Classic, was restricted to the Microsoft operating system. OPC was originally OLE (object linking and embedding) for Process Control and was based on Microsoft’s COM/DCOM technology. This technology was widely adopted by 3,500 companies across multiple industries making 22,000 different products.

**OPC UA**

In 2004, the OPC Foundation, retitled Open Platform Communications Foundation in 2011, created a path forward based on a cross-platform, web service-oriented architecture for process control. The main characteristics of the new communications stack (standard: IEC 62541), known as OPC UA includes:

- Platform independence, from embedded chips to general purpose computers, including ANSI C, C++, Java, and .Net implementations
- Scalability from smart sensors to mainframes
- Secure, multi-threaded operations, based on new network standards
- A full, three-dimensional mesh network of nodes that serves as the information model, which allows information to be modeled in an object-oriented fashion, merging data with its’ metadata
- A singular access method for real-time, historical, and alarms and events.

**Implementation**

As a commercially available standard, OPC UA was chosen by the SPE DSA-TS committee to be the basis of a proposed automated drilling solution. The combination of a secure, networked-based protocol having two-way device communications and the ability to model rig objects, makes OPC UA a strong contender for any automated drilling solution. Today, there are over 450 companies that are OPC Foundation members with an estimated 17 million machine and factory installations. Industries reaping the benefits of OPC UA include:

- Transportation
- Automotive
- Chemical Manufacturing
• Energy Monitoring
• Food and Beverage
• Oil & Gas
• Water Treatment

The current technology trend towards the 4th Industrial revolution (German initiative Industry 4.0), leads to concepts such as platform independence, decentralized intelligent controllers, standardized communications and security. OPC UA is well positioned in such a world as applications for the Internet of Things (IOT) and as base technology for Machine-to-Machine. As an open foundation, the OPC Foundation is at the nexus of collaboration efforts between a variety of standards organizations and is heavily involved in the oil industry-based Standards Leadership Council.

OPC UA and Drilling Automation
OPC UA has application across a series of oil field tasks, specifically for drilling and production monitoring. To integrate with existing oil field and oil company infrastructure and standards, the OPC Foundation has begun an initiative to allow data servers based on Energistics’ standards (WITSML, PRODML, RESQML) to interoperate with OPC UA servers. This allows standardization of the flow of data from field acquisition (via OPC UA) to corporate data storage and application specialists (via WITSML/PRODML) in a secure fashion.

The tasks accomplished by the WITSML committee include mapping between a WITSML/PRODML object, such as Well, Wellbore or Log objects, and an OPC UA version of the object. This work entailed creating a method for automatically browsing a WITSML/PRODML object and generating the OPC UA information model for that object; this task is the final stages of completion, pending volunteers’ time and schedule. The information model is in prototype stage and is awaiting a finalized definition of objects, object types, and data types involved in the mapping.

The committee is defining an OPC UA information model that matches the WITSML/PRODML objects. The main benefit of this accomplishment is to make the flow and formatting of data both automatic and invisible to the end user. In addition, real-time data is included in the data flow.

Agents of Change

Internet of Things
The IoT is a growing network of objects, ranging from industrial machines to consumer goods, that can share information and complete tasks on their own. There is an exponential growth in consumer goods that do this. For example, refrigerators can now detect milk consumption patterns and order directly from the grocery store for delivery before the milk runs out. The connected car is now able to integrate and present information about the nearest gas station as it runs low on fuel and can interact with the GPS to navigate rapidly to the location.
This network of objects that can interact and have levels of self-awareness is called the Internet of Things (IoT). Made up of millions of sensors and devices that generate incessant streams of data, the IoT can be used to improve drilling automation in many ways. The Internet of Things consists of three main components:

- Things (or assets) themselves
- Communication networks connecting them
- Computing systems that make use of the data flowing to and from these things.

**In Stream capabilities**

Traditional analytics must wait until data are persisted in some form of data store. To be run in stream, analytics need to be embedded as firmware in the control or acquisition system. This places a barrier to innovation on the data stream by effectively locking out third party agents. Event Stream Processing (ESP) engines, a subset of complex event processing (CEP) technology, can compute in-memory, in-stream and in-real time at a millisecond interval. Coupling ESP with real-time subscription communications systems enables drilling automation to place more complex physics- or data-driven algorithms into the data stream to solve such issues as:

- Identifying and stopping security breaches
- Predicting and recommending actions to mitigate against mechanical issues
- Determining context and then adding it back into the stream to enrich the flow of information.

**Behavioral and pattern-based cyber security**

Rule based cyber security solutions are important. However, with an ever-increasingly sophisticated attacks, cyber security solutions are now being enhanced with behavioral and pattern-based solutions. These new defense systems can detect hostile activity anywhere on the network through real-time monitoring of massive amounts of data. Coupled with this powerful analytic technique these defense systems reveal anomalies and connections that would otherwise be missed. Analytical cyber defenses can uncover hidden relationships and identify subtle patterns of behavior that may indicate zero-day and advanced persistent threats, such as low-and-slow attacks, which are much harder to detect because they happen over time.

**Problem Statement**

A lack of aligned direction on communication strategies across drilling rig systems is hindering the pace of automation systems innovation. To accelerate development of automation solutions, this lack needs to be resolved in a consistent and agreed upon manner across the industry.

**Barriers**

The barriers to achieving an open communication system for a fully interoperable drilling automation system are not technical; they are perceptions of commercial needs. The technical barriers have already been overcome in industrial automation.
Proprietary Attitude
Many companies in oil and gas drilling and completion activities believe that proprietary systems block competitors from entering specific operations. These blocks to participation specifically impact machine control, machine data, downhole data transmissions systems (telemetry) and prevents access to information. Some companies claim that access to their control systems encounters liability issues. This barrier can be overcome through:

- Control of any machine or equipment through the DSA Decision Making and Control Framework (based on ISA 95) hierarchy will send instruction to the machine; the machine may execute as is within its proprietary system or may respond that it has certain limitations that the control system must respect in sending its instructions
- Accessing data from machines and equipment through an understanding that teamwork will grow the business. Furthermore, operators will specify in contracts the quality of the data, the calibration and maintenance of the sensors and the requirement to share the data.

Lack of a common standard
The use of proprietary communications systems without a common standard inhibits the progress of automation. The industry’s willingness to adopt OPC UA for high-rate data and control, combined with the development of the interface between OPC UA and the commonly used information system of WITSML will open communications avenues through standard solutions. OPC UA offers significant advantages in speed, fidelity, metadata and security, which will realize cross company benefits.

Lack of Open Interfaces
The oil and gas drilling and completion industry has progressed in creating interfaces that enable cooperation between sensor and control companies, and telemetry systems. Gyro while drilling companies can connect into multiple company mud pulse telemetry systems and the current hard-wired pipe system encapsulates packages of information from third party sensors and transmits them to the surface where they are un-encapsulated and decoded. A common standard that enables all transmission systems between downhole and surface will enable multiple sensor and control loops to manage aspects of downhole operations.

Way Ahead

Standardized downhole and rig to office telemetry
The telemetry of drilling data requires multiple levels of technology. An underlying level of connectivity must be provided by established information and communications technology, such as TCP/IP networking on top of satellite, mobile phone or other proprietary connectivity. On top of this there may also be one or more layers of web technology such as HTTP(S) and/or Web Socket.

With the basic networking established, the industry can implement industry-specific data telemetry formats based on more specific standards, such as OPC-UA or WITSML/ETP. These provide the additional items of domain-specific context and metadata that make them useful for real-world applications, such as drilling automation.
The implementation stack could look resemble Table 1.

<table>
<thead>
<tr>
<th>IT Industry</th>
<th>Drilling Industry</th>
</tr>
</thead>
<tbody>
<tr>
<td>WebSocket</td>
<td>WITSML/ETP</td>
</tr>
<tr>
<td>HTTP</td>
<td>OPC-UA, WITSML</td>
</tr>
<tr>
<td>TCP/IP stack</td>
<td>OPC-UA</td>
</tr>
<tr>
<td>Satellite, Mobile/Cell Phone network, Wired Pipe</td>
<td>Proprietary solutions</td>
</tr>
</tbody>
</table>

Table 1

**Downhole Telemetry**

Expected benefits from downhole telemetry include:
- Plug-and-Play for data and services
- Removal of barriers for service provision to enable more companies to compete
- Greater confidence in the reliability, accuracy and meaning of the data provided by enhanced metadata and context awareness.

Downhole-to-surface telemetry could remain as is using mud pulse telemetry for most operations and others using hard wired pipe for analysis and testing. Alternatively, hard wired pipe could become a differentiator on high specification offshore rigs creating a niche environment with very high data rate capabilities.

Hard wired pipe could be developed into a commodity which enables most rigs across the entire fleet to offer high data rate capability. Alternative technologies could be developed that provide much higher data rates and bandwidth than mud pulse without achieving hard-wired pipe capabilities. Such technologies would predominate and define surface-to-downhole control capability.

**Future of downhole telemetry**

Hard-wired pipe will be added to high-spec floating rigs and jack up rigs to provide a differentiator to the potential client. This capability attracts contracts because it provides a real-time conduit for the operator (the client) to collect downhole wellbore data with the intention to upgrade subsurface models in real time with an added value from best-decision making in the uncertain exploration and appraisal environment. Such pipe will also enable advancement of real time surface control on downhole parameters.
An alternative lower-cost hard-wired system with pipe retrofit and power transfer abilities will become available. This system is a first step to commoditized hard-wired telemetry systems and the current hard-wired pipe OEM will react with accelerated manufacturing efficiencies and reduced pricing that accelerate adoption. The two competing systems become a win-win in growth of each system.

Mud pulse / EM telemetry will continue to show small advances in bits per second but will not overcome the latency effect. A new telemetry technology will emerge that offers a higher data rate than mud pulse and EM with less latency than mud pulse. This system will provide a new opportunity for a reliable low-cost improved rate and latency system that builds a bridge for additional automation opportunities.

**Timeline: five years**

Rig-to-Office telemetry using web and WITSML standards is possible today but will mature over the next five years as the standard is developed to accommodate additional data types and drilling processes. Standardized downhole-to-surface telemetry is a longer-term goal but can be prototyped on existing wired-pipe systems. Interim solutions may include BHA to BHA high-speed communication that will allow BHA tools to communicate with BHA sensors to provide real-time feedback without high-speed communication to the surface. The proprietary nature of the current wired-pipe systems is a barrier to standards adoption.

**State Based Information**

One objective of automated drilling will be to endow the system with the ability to operate in autonomously. A logical “vision” of such a system is drilling on the ocean floor, in which an operator inputs a location with a target and the system automatically deploys to the location and drills a well to the target without human intervention.

To reach this state of development, industry must first mechanize the individual tasks that comprise drilling and add contextual information, so that system has a reference to the current drilling task and knows what steps will follow. This contextual information must contain the idea of state—where the program is in the process of drilling. The simplest versions of rig state are rotate drilling, slide drilling, washing/reaming, tripping in/out or making a connection. By knowing the current rig state, the process variables can be tweaked to optimize performance, just as in refining and chemical engineering. By knowing the next or future states, supply chains can also be optimized, minimizing the time spent between states. State-based contextual information is a pointer to a series of steps in a process. Its main concern is the current “state” of the environment.

**Timeline: Imminent**

One requirement of implementing state-based information is a solid knowledge of the individual steps involved in the process. Attempts at drilling automation, such as Drill-A-Stand, have defined the process steps, from slips-out to slips-in drilling. As such, rig states as mentioned above can be defined and implemented to control the set points for each task. One caveat is that rig states have been subject to proprietary development, which may or may not be consistent with needs of drilling automation rig states. Additional state-based information will be developed as groups of mechanized tasks are brought
on-line. The major quality issue will be the consistency of definition, so that the state has incontrovertible and common meaning.

**Operational Intent**
Contextual information is not limited to the knowledge of state-based context. In almost all cases, the contextual steps will be modified by external forces, such as economic and natural forces. For instance, hurricanes or tornados can cause the orderly steps in the drilling process to be interrupted for reasons of safety. Economic forces, such as contractual obligations (rig is supposed to be at site X by date Y to prevent losing a lease), can also modify both the sequence of individual tasks as well as the individual task itself. Operational intent is a modifier to either process or process task.

**Timeline: Long term (5+ years)**
The current state of focus in drilling automation is on mechanization of individual tasks Although initial attempts have been made to organize the chain of process steps. Operational intent can only be defined once both the tasks and the process steps have a non-changing definition and a “standardized” content. One can only measure deviations from a process if that process is well defined.

**Drilling Systems Information Model**
The most basic issue facing drilling automation is the organization and publishing of drilling data. Automation can occur without data organization, but it will be proprietary, non-portable, and cost inefficient. Drilling automation will not develop on a grand scale until it is cost efficient, especially for low-cost, unconventional objectives. To make drilling automation cost effective, drilling data must be organized such that common interface or portal can be used by automation algorithms.

The current business model of drilling is a major inhibitor to drilling automation. Third party vendors interface with the rig data network that supplies operators with drilling data. Variations in implementation and architecture result in variations in the data content and quality received. In addition, vendors who are responsible for delivering data (such as MWD/LWD data) may vary from well-to-well.

The Drilling Systems Information Model (DSIM) is an attempt to organize both drilling process information and data. It must consider variations in rig construction (different rigs have different sensors and capabilities) as well as downhole tools and changes that occur to the rig or tools during their lifetime. Because of these issues, the DSIM is different than WITS0, in that the DSIM defines locations where similar information can be found and not a specific list of data items. DSIM is intended to provide a query capability that allow external control and passive model programs able to determine the rig/downhole tool configuration as well as the available data.

The DSIM also differs from WITSML, in that the data is organized by drill rig and not by the wellbore. The final key to the DSIM is that each data object has a one-to-one correspondence with a piece of drilling hardware or drilling process. Each software object models a specific device or process, with the same root template inherited for each object. Drilling modelling then becomes the summation of the modeled
When one part of the rig is changed, only the software model for that part changes. If kept in conjunction with a data historian, then a true record of rig evolution will be kept. Finally, the DSIM will have the facilities for recording and converting units, as well as asset tracking (i.e., who wrote this piece of information when).

Concurrently, the DDHub is being mapped. This is described in the Systems Architecture section. It is a parallel activity to DSIM which, at first sight, appears to be a direct alternate. However, it is thought that DDHub would overlay DSIM; DDHub would operate at Level 2 on top of the aggregator in the DSA Decision and Control Framework with DSIM through levels 1 and 2 connecting data sources and machine controls (see Systems Architecture section).

**Timeline: Ongoing (~ 2-5 years)**

A first-pass proposal for a DSIM (device based) has been developed and vetted against the data required to Drill-A-Stand. The fetal data structure is in the process of “standardization” and upon committee attention will likely be administered by a standards committee (Energistics). From that point, the industry will determine how and when the DSIM will evolve. If actively supported, the expected timeframe for version 1.0 would be one to two years.

**Data Federation**

One of the challenges the oil and gas industry faces in data management is centered on how to manage the presentation logic of data. Traditional systems aggregate data into storage based on footprint size or what appears to be most logical. This presents two challenges. First, not all consumers of data require the same logical associations across data, and second, physical aggregation of the data in this way is not agile enough to rapidly adopt new data into the architecture, which leaves some data stranded and must then be handled by exception. In some cases, this can lead to more than one aggregation solution being used in the same location (Figure 1).
This problem can be partially solved using cloud architectures, in which data can simply be stored in its native format as it is acquired without the need for logical associations. This does not solve the problem of how to rapidly integrate new data and data that may move location. It also does not answer how to present data such that it is logical to the consumer application. This is where Data Federation bring real value to the data architecture (Figure 2).

![Cloud based data federation](image)

Figure 2. Cloud based data federation

The underpinning technology of data federation is Representational State Transfer (REST). REST consists of coordinated constraints that are applied to components, connectors and data elements within a distributed hypermedia system. The system is then able to ignore the details of component implementation and protocol syntax to focus on the roles, interaction and interpretation of the disparate components of the data architecture.

The data federator employs a virtual data layer that understands the location of data and can be updated as new data appears or existing data moves. The Federation layer virtualizes the data in a logical hierarchy that can be predefined from both the enterprise level and the consumer level. The benefit is that the burden of processing and data management is removed from the processing elements of the system that are using the data. The virtualization layer can also be used to provide common attributes required across disparate systems, such as the synchronized clocking of data time stamps.

**Timeline: imminent through the next 5 years**

Data virtualization, federation and cloud technologies that can deliver ‘data lakes’ (large volumes of stored data) at the rig site in its native format made available for consumption via predefined virtualization, is available today and is being implemented in other industries. It is expected that this will become the norm for rig site data aggregation and storage over the coming years.

**Multiplexed Communications**

Multiplexed communications is a technique whereby multiple data streams can be combined into a single stream. This provides the advantage of being able to send different data at different data rates, which enables information of higher frequency and importance to be granted greater throughput rates than those deemed to be less time critical to an operation. The system comprises two units. The MUX,
which multiplexes the input data into the combined stream, and the DEMUX, which compiles that data back out to its native format (Figure 3).

Figure 3

Six commonly used methods of multiplexing include:

- **Space-division** uses different physical communication mediums
- **Frequency-division** uses different underlying frequencies to modulate signal transmission
- **Time-division** divides available bandwidth into individual time slots for data transmission
- **Polarization-division** separates channels based on electromagnetic polarization
- **Orbital angular momentum** uses electromagnetic radiation, may be combined with the physical methods above and can achieve data rates up to 2.5Tbs
- **Code-division** uses multiple data sources broadcast data simultaneously on the same frequency allowing the system to implement several frequency bands to transmit multiple data sources at differing rates.

Implementation built on top of multiplexing technologies are already beginning to make their way into industrial applications, such as Time Triggered Gigabyte Ethernet. In this scenario communication is time spliced in a synchronous solution such that the same information can be transmitted between devices on multiple physical connections and thus provide secure and synchronous communications with built in physical redundancy.

**Timeline: Imminent**

Although these technologies are available for implementation today, we also see some significant leaps in combinations of multiplexing and time sliced redundant communications medium over the next 4 to 5 years.

**Self-Aware Devices - IOT**

Spectacular advances in technology have introduced increasingly complex and large-scale computer and communication systems. Autonomic computing has been proposed as a grand challenge that will allow systems to self-manage this complexity using high-level objectives and policies defined by humans. IoT will exponentially increase the scale and the complexity of existing computing and communication systems; autonomy is thus imperative property for IoT systems.
One of the key tenets of the IOT is the ability for devices within the systems to be able to share information while continuing their primary task (measurement, control, advice etc.). This fundamentally changes the architecture of the system from a sequential and centralized system to one of pluralities decentralized information flow. In this scenario, it is imperative that the communications solution be able provide not just the connectivity but the synchronous elements of data movement. This ties very well with the multiplexing section noted above and technologies such as TTGB.

**Timeline: Imminent**

Timing of the introduction of IOT will undoubtedly be osmotic in nature. It is likely that IOT devices will gradually appear on the rig and their self-aware capabilities will be phased in piecemeal as the system of systems grows. For this reason, introduction has already begun, but the IOT inferred value will gradually appear over the following 4-5 years,

Specific KPIs might include:

- **Security:** tightly integrated hardware and software security from the edge to the cloud, along with data protection and policy management, delivers trusted data to automation systems that deliver value to end users
- **Interoperability:** modular, standardized technologies seamlessly communicate to one another, accelerating automation and reducing the cost of deploying and maintaining complex IoT solutions
- **Manageability:** device, security, and advanced data management provide end users with the capabilities to easily manage large-scale IoT systems built from multiple vendors products and services
- **Analytics:** delivering trusted data and the capability to run analytics near the sensors and streaming the results along with raw data to the cloud enabling real-time insights and streamlining operations.

**Future Data Values and Data Enriched**

The communication of information at the rig site will develop beyond sensor measurements at specified horizons, such as depth and time. In addition, many companies are also now including the ability to predict or project future states of the system. Data historian vendors, such as OSIsoft, have already begun rolling out next generation data solutions that include projected or future values associated with specific sensor or device values at any horizon. An example of how this would look in a drilling automation system is a communication stream that provides the current Inclination of the drill bit as well as the expected inclination in 3 feet based on a predictive algorithm.

**Timeline: Imminent**

Although the technology exists to do the necessary predictive or projected calculations for DSA today, the communications structures to transmit this information associated with current values is only now being released to the market. It may be a year before this capability begins to take hold on the drilling
system, with the initial roll out of these solutions likely to be downstream in pipeline integrity and refinery operations first.

**Cyber Information**

The primary objective of DSA-R Communications cybersecurity is to ensure that a rig survives a cyber-event without loss of function in critical applications.

Manufacturers, developers, integrators, information and operational technology staffs face the challenge of providing cybersecurity for very different technologies, architectures and data types (IT vs. IACS). Sourcing, transmitting and storing data in highly connected computer environments demands new approaches to cybersecurity.

Requests and requirements for broadband connectivity to critical systems will arguably continue to increase, making the routing of control system data over non-control networks a common and expected practice. This desire for more information sharing has led to increased cybersecurity risks inherent in more open and more connected networks (SCADA).

The most obvious risk is the possibility of connections to unprotected networks (IoT). But in practice, vulnerabilities exist within all system architecture layers, from the user interfaces to the applications and into the data storage and presentation functions. Even when security controls and embedded security features protect these system layers, malicious or careless introduction of unauthorized software into the control system domain is relatively straightforward.

The future state of controls and data security in drilling automation systems—the Rig of Things or RoT—is ultimately a safety issue and relies on hardware and software architectures that provide seamless connectivity while maintaining and protecting as-designed functional performance. The practice of proving security for user interfaces, evolving applications and sensitive data, while simultaneously providing defined communication services and responding to cyber threats, will be increasingly automated and transparent to integrated control systems.

Emerging security systems will mine and analyze combinations of already-available data and monitor network behavior patterns to expose and neutralize risky connections and harmful software functions. Data communications will evolve from unprotected protocols having no inherent security, to purpose-built protocols that incorporate security structures that discern and respond to anomalous behavior within the protected network and connected devices. Network devices will become context-aware, take advantage of protocols that include security handles or tags by default and automatically reconfigure as needed, without human intervention. Compensating controls will be developed and implemented for legacy systems without disrupting the useful mission of the communicated data itself. Inherent to automatically re-configuring security systems is the historically troublesome impact of self-reconfiguring software on highly integrated systems. But, by paying attention to quality engineering programs, developers can overcome these potentially blocking problems.
Key elements for providing security for emerging on-asset control systems include but are not limited to:

- Clear security policy and rigorous policy execution
- Sensing communications protocols that are context-aware and resilient
- Sensing and communicating field devices that are context-aware and resilient
- Federated, authenticated identities for communicating on-asset devices and endpoints (assumes agreement that all data communications must be protected)
- Federated, authenticated identities for communicating remote devices and endpoints (assumes agreement that all data communications must be protected)
- Automated vulnerability prediction, detection and patching between and within system architecture layers
- Automated security intrusion sensing, monitoring, remediation and contingency capability
- Definition and arbitration of data ownership
- Metadata (or descriptors) collection, storage and analysis capability.

The way ahead will rely heavily on reliable human and machine identity enrollment and on authentication practices, disciplined software engineering practices, ubiquitous on-asset sensing and communicating technologies, “future-friendly” equipment design and disciplined system support behavior by personnel who interact with critical offshore control systems.

**Timeline: Immediate**

Given the nature and growing prevalence of cyber threats, it is assumed that the elements listed above will be implemented onto communication protocols as a priority over the next 1 to 2 years.

**Cyber Security**

Key aspects included under the heading of Cyber Security include:

- Secure communication (remote, internally, etc.)
- Integrity of data, communication, software, etc.
- Availability of services, data, communication, software, etc.
- Confidentiality of data, services and communications.

The solutions and actions required to address Cyber Security concerns fits nicely with part of the MODU cybersecurity framework profile that United States Coast Guard (USCG) is developing together with NIST, NCCoE, IADC and other industry interest groups. Current state is defining the core mission objectives for a MODU and mapping cybersecurity to these core missions. IADC guidelines currently under development include minimum cybersecurity requirements, hardening, network segmentation and situational awareness, and monitoring guidelines.

Managing cyber risks is a critical success factor for drilling automation. Cyber risk management, or cybersecurity, is the process of protecting information, systems, services and communications by preventing, detecting, and responding to cyber-attacks (appendix 1). Cybersecurity encompasses protection against malicious and non-malicious, inside and outside actors to maintain the operational integrity of the drilling process.
Part of the roadmap is to develop a cybersecurity program for drilling automation that are based on:

- [NIST Cybersecurity Framework for Improving Critical Infrastructure Cybersecurity](https://nist.gov/cybersecurity)
- [IADC Guidelines for Assessing and Managing Cybersecurity Risks to Drilling Assets and other IADC cybersecurity guidelines](https://www.iadc.org/)
- [MODU Cybersecurity Framework Profile](https://www.moduframework.com)

The IADC/API draft cyber security management plan is attached as Appendix I.

**References**


4. [https://opcfoundation.org](https://opcfoundation.org)


Appendix I – IADC API Cyber Risk Management Plan

Cyber Risk Management in the Offshore Oil & Natural Gas Industry -DRAFT

The American Petroleum Institute (API) is the only national trade association that represents all aspects of America’s oil and natural gas industry. Our more than 625 corporate members, from the largest major oil company to the smallest of independents, come from all segments of the industry. They are producers, refiners, suppliers, marketers, pipeline operators and marine transporters, as well as service and supply companies that support all segments of the industry.

The International Association of Drilling Contractors (IADC) represents members that own most of the world’s land and offshore drilling units that drill the vast majority of the wells producing the planet’s oil and gas. IADC’s membership also includes oil-and-gas producers and manufacturers and suppliers of oilfield equipment and services.

Managing cyber risks is a priority for API and IADC member companies active in the offshore oil and natural gas industry. The digital automation of industrial control systems (ICS), the real-time data monitoring of offshore infrastructure and the commercial sensitivity of intellectual property require that companies protect these assets from being compromised.

Cyber Risk Management, or Cybersecurity, is “the process of protecting information by preventing, detecting, and responding to attacks.” ¹ API and IADC member companies’ cyber risk management and cybersecurity programs encompass protections against malicious or non-malicious actors, so this also encompasses the term Cyber Safety, which is sometimes used to mean maintaining the operational integrity of digital systems and assets from disruption.

API and IADC member companies use a risk management approach for cybersecurity. Most, if not all, of the largest API and IADC member companies manage cyber as an enterprise risk with oversight from Boards of Directors and Senior Executives. API and IADC member companies deploy company-wide cyber programs and systems intended to mitigate the risk of cyber incidents.

These programs include conformance to internal policies and external standards through a range of specific initiatives and controls:

- Many API and IADC member companies orient their overall cybersecurity programs around the NIST Cybersecurity Framework for Improving Critical Infrastructure Cybersecurity and their ICS security programs around the ISA/IEC 62443 Series of Standards on Industrial Automation and Control Systems (IACS) Security.
- Companies use the IADC Guidelines for Assessing and Managing Cybersecurity Risks to Drilling Assets, which provides guidance for conducting risk assessment and applying key external standards and controls to drilling assets.
- Companies use API RP 75 Development of a Safety and Environmental Management Program for Offshore Operations and Facilities, which prompts for the management of all potential risks (which may include cyber) that could compromise safety and environmental performance for offshore operations.

¹ NIST: Cybersecurity Framework for Improving Critical Infrastructure Cybersecurity, p. 37.
Typical Cyber Risk Management Controls

Cyber risk management at any individual API or IADC member company is tailored to that company’s assets and potential risks and must also be dynamic to respond to ever-changing external threats and internal deployment of digital assets. Although one size does not fit all, the following key high-level controls are typical features of cyber risk management programs of many offshore oil and natural gas industry companies:

1. **Inventory of Digital Controls of Critical Systems.** Companies document their assets that require protection in order to assess the potential vulnerabilities and/or threats to vessel, process and marine systems.
2. **Assessment of Vulnerability Management in Software Development.** Companies assess software developers’ management of potential vulnerabilities in the software development lifecycle in order to take confidence in “off the shelf” software security and reliability.
3. **Patching and Anti-Virus Protection for Process Control Networks (PCN).** Companies conduct patching and anti-virus protection of digital controls for critical systems, with restrictions in access to these process control environments, such as requiring that vendors conduct patching and anti-virus installation/upgrades and validate patches prior to installation.
4. **Segmentation of Process Control Networks.** Companies segregate PCNs from the business IT network and the internet, typically through an extranet (DMZ) architecture so that communications only flow out of the PCN to the business network and not vice versa.
5. **Set-up of a Specialized Process Control Network (PCN).** As additional protection, companies set-up the PCN as a specialized network, to eliminate unneeded protocols (like SMTP Email) and to allow for white-listing to preclude unwanted code from running on the PCN.
6. **Secure Remote Access to PCN.** Companies manage access to the PCN remotely through secure channels. Many implement the additional control of PCN system hardening during procurement with features such as enabling passwords, disabling insecure protocols, etc., during System Acceptance Testing (SAT).
7. **Restricted Access to Programmable Logic Controller (PLC).** Companies restrict personnel access to the PLC, e.g., by making the PLC accessible only in a rack available to authorized personnel, implementing single point of authority on vessel controls access and securing entire rooms with limited access, such as control rooms or power equipment.
8. **Restrictions and Monitoring for Vendor Access to Original Equipment Manufacturer (OEM) Systems.** Because OEMs require access by third party vendors, companies maintain restrictions and monitoring for access by these vendors. Examples include (a) control by single point of accountability in company personnel, (b) proper change management and permit to work required for vendors to begin work, (c) restricted access to port that is made available only to that vendor when access is needed, (d) scanning of USB devices off network prior to installing them within the process control network (PCN) by a vendor, and (e) monitoring of network traffic once a connection is established by a vendor for authorized work.
9. **Redundancy of Systems, based on Criticality of Systems and Risk Assessment.** Companies put into place redundancy of systems for the most critical and potentially at-risk systems that are controlled digitally.
10. **Intrusion Detection on Process Control Network (PCN).** Companies implement capabilities to monitor and detect intrusions to the PCN.
11. **Periodic Onsite Cybersecurity-related Drills.** As in responding to other risks, companies conduct drills to improve their ability to respond and recover from potential cybersecurity incidents, especially for collaborating with other companies and the government given the physical isolation of maritime operations.